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Perceptions of Organizational Servant Leadership and Doctoral Student Satisfaction with e-Learning

by Nyamboli, Richard N. K., Ed.D., GRAND CANYON UNIVERSITY, 2014, 210 pages; 3666806

## Abstract:

The application of servant-leadership principles in the educational sector has gained renewed attention at a time when the popularity of online learning has increased exponentially. The purpose of this quantitative, non-experimental correlational study was to investigate the presence of organizational servant-leadership within a university located in the western United States and to determine whether or not perceptions of servant leadership were related to satisfaction with e-learning experience. The servant-leader model provided the theoretical framework for the study. A total of 68 doctoral students and 25 faculty/staff completed an online version of the Organizational Leadership Assessment (OLA) survey. Additionally, 65 doctoral students completed the Distance Education Learning Environments Survey (DELES). The findings revealed that participants perceived moderate levels of servant-leadership exhibited system-wide. The doctoral students expressed overall satisfaction with e-learning (M= 4.17; SD = 0.55), as scored on a 5-point DELES scale. However, a Pearson correlational analysis failed to determine a statistically significant relationship between student perceptions of servant-leadership and satisfaction with e-learning (r = 0.02, p = 0.88). The results of the study extended ongoing research regarding the relationship between student perceptions of servant-leadership and overall satisfaction with their e-learning experience. Future research involving a more diverse online learning population is recommended.

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